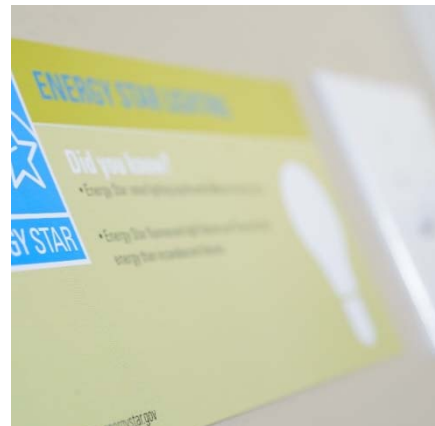


Retrofits, Cash Flow & Decisions

Tim Leach
Rural Energy Conference
April 26, 2016



Cost of delay – case study

Cash Flow Calculator

INPUTS & OUTPUTS					
Pre-Retrofit Annual Energy Expenditure	\$460,000	Cost for Improvements	\$ 563,000	Loan Term (yrs.)	6
Post-Retrofit Annual Energy Expenditure	\$317,000	Design/Engineering	\$ 84,450	Interest Rate	2.500%
Post Retrofit Annual Energy Cost Savings	\$143,000	Project Management	\$ 16,890	Number of Payments per year	12
Post Retrofit Annual Energy Savings %	31%	Contingency	\$ 56,300	Down Payment	\$ -
Energy Cost Annual Escalation Rate	2.0%	Project Costs - Down Payment	\$ 720,640	Discount Rate	8.0%
Assumed Project Life	15				

Cost of delay – case study

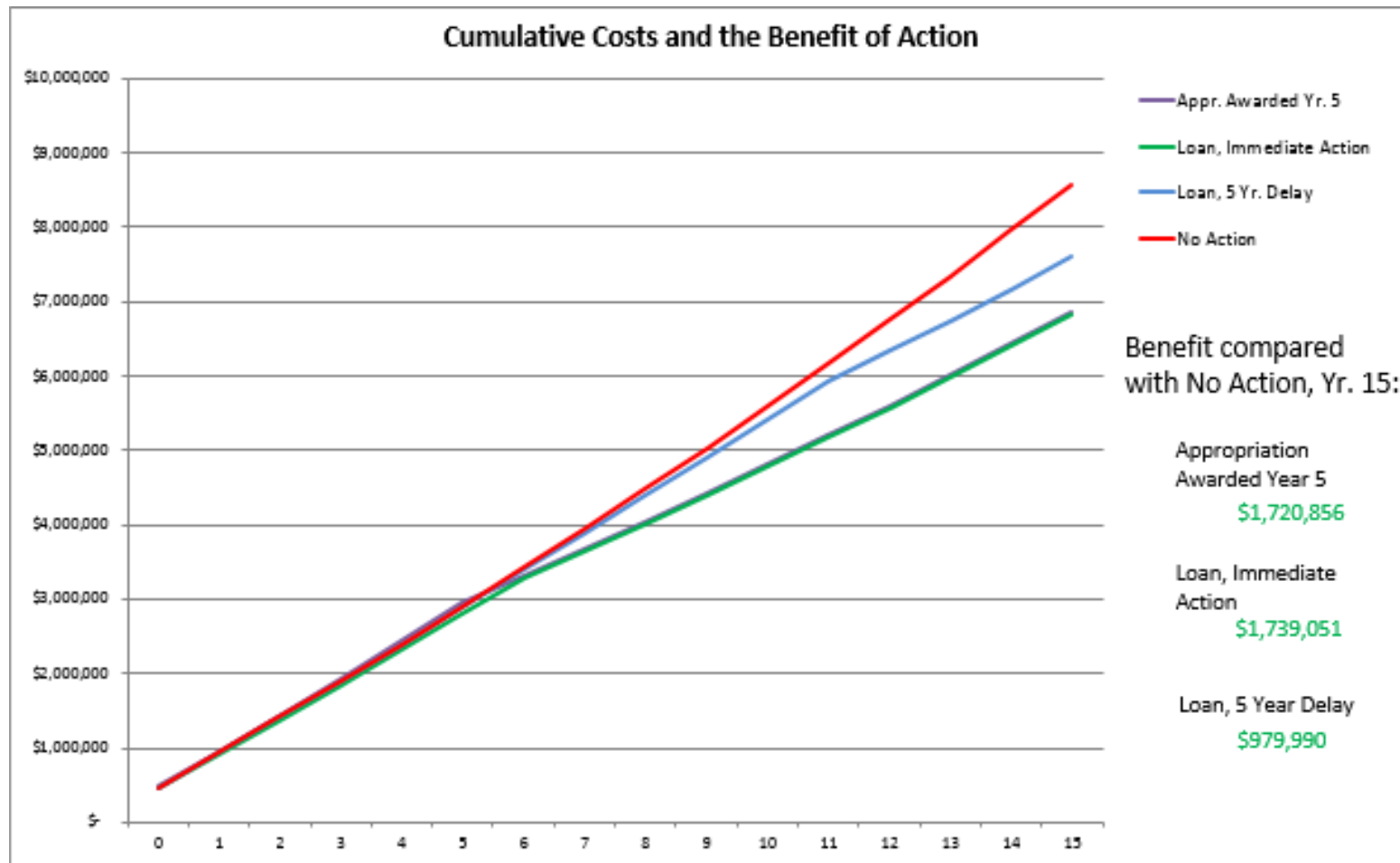
INVESTMENT ANALYSIS		
Project Cost	\$ 720,640	<i>Includes applicable incentives or down payment of \$0</i>
Internal Rate of Return (IRR)	21%	<i>Assumes 2.0% annual utility cost increase</i>
Simple Payback	5.04	<i>Only applicable if using internal funds</i>
Cost of Delay (6 Months)	\$ 84,081	<i>Lost incremental cash flow from waiting to implement project</i>
Life Cycle Savings	\$ 1,739,051	<i>Assumes loan and immediate action, with 15 year equipment life</i>
Annual Savings		
With loan payment	\$ 22,789	<i>Represents average energy cost savings - loan payments</i>
No loan payment	\$ 168,161	<i>Represents increased cash flow from energy cost savings, in scenarios where no loan is taken, or where loan is paid off</i>

Cost of delay – case study

CASH FLOW COMPARISON, COST OF DELAY

	Cumulative Cash Flow End of year 15	Difference, compared with Appropriation Awarded yr 5	Difference, compared with Loan, Immediate Action	Difference, compared with Loan, 5 yr Delay	Difference, Compared with No Action
Appropriation Awarded Year 5	\$ (6,853,215)	\$ -	\$ (18,195)	\$ 740,866	\$ 1,720,856
Loan, Immediate Action	\$ (6,835,020)	\$ 18,195	\$ -	\$ 759,061	\$ 1,739,051
Loan, 5 Year Delay	\$ (7,594,081)	\$ (740,866)	\$ (759,061)	\$ -	\$ 979,990
No Action	\$ (8,574,071)	\$ (1,720,856)	\$ (1,739,051)	\$ (979,990)	\$ -

Cost of delay – case study



Thank You

For more information visit:

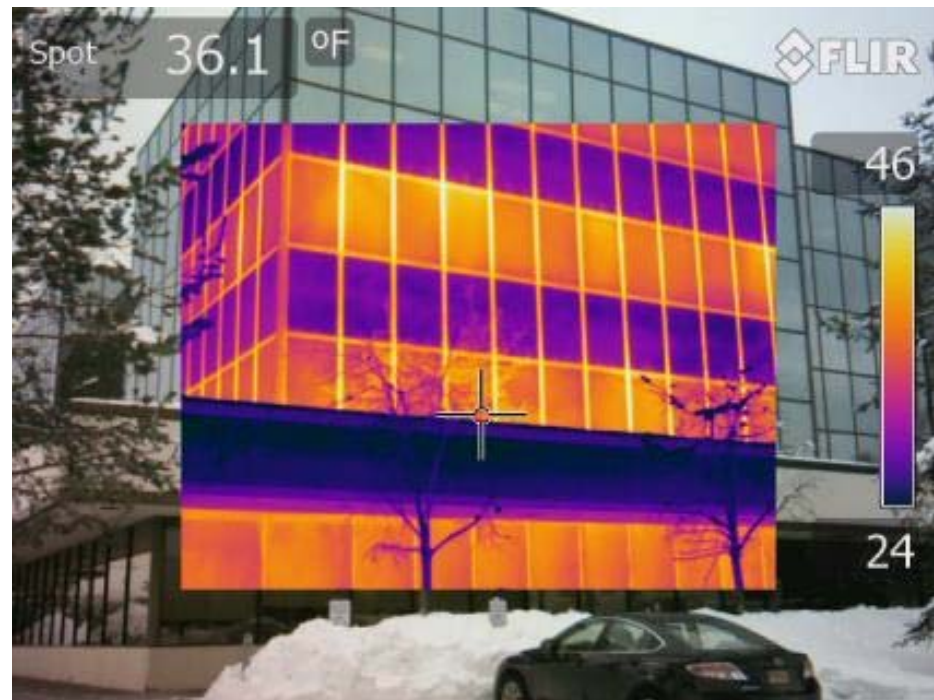
<https://www.ahfc.us/efficiency/non-residential-buildings/cash-flow-calculator/>

Or Contact:

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907-330-8198



Cost of delay – case study

ECONOMIC SUMMARY (Assuming Loan)

Cumulative Project Savings
\$1,739,051

Assumed Project Life: 15 years

Gross Project Cost	Avg. Ann. Savings	Simple Payback	Savings to Inv. Ratio
\$ 720,640	\$ 168,161	5.04	1.94
Avg. Ann. Cashflow	IRR	Adj. Rate of Return*	NPV
\$ 115,937	21%	13%	\$678,954
Discount Rate: 8.0%	Term: 6 years	Utility Esc. Rate: 2.0%	Annual Payment: \$130,561
<p>* Where $ARRR = \frac{1}{(1 - \text{Discount Rate})^{(SIR) \cdot (MLife)}} - 1$ <i>ARRR assumes interim proceeds can be invested at the discount rate.</i></p>			